

Global Risk Management Survey Risk Ranking

● Partially Insurable ● Insurable ● Uninsurable

1 Cyber Attacks/ Data Breach	2 Business Interruption	3 Economic Slowdown/ Slow Recovery	4 Commodity Price Risk/ Scarcity of Materials	5 Damage to Reputation/Brand	6 Regulatory/ Legislative Changes	7 Pandemic Risk/ Health Crises	8 Supply Chain or Distribution Failure	9 Increasing Competition	10 Failure to Innovate/ Meet Customer Needs
11 Accelerated Rates of Change in Market Factors	12 Cash Flow/ Liquidity Risk	13 Failure to Attract or Retain Top Talent	14 Workforce Shortage	15 Exchange Rate Fluctuation	16 Political Risk	17 Tech Failure/ System Failure	18 Environmental Risk	19 Counter party Credit Risk	20 Property Damage
21 Vendor Management/ Third Party Risk	22 Weather/ Natural Disasters	23 Climate Change	24 Capital Availability	25 Product Liability/Recall	26 Data Privacy (incl. GDPR) Requirements Non-Compliance	27 Concentration Risk (Product, People, Geography, Etc.)	28 Major Project Failure	29 Work Injuries	30 Disruptive Technologies
31 Corporate Social Responsibility (CSR) / Environmental Social Governance (ESG)	32 Geopolitical Volatility	33 Asset Price Volatility	34 Conduct Risk/ Unethical Behaviour	35 Aging Workforce and Related Health Issues	36 Third-Party Liability (e.g. E&O)	37 Merger/Acquisition/ Restructuring	38 Failure to Implement/ Communicate Strategy	39 Absenteeism	40 Outdated Tech Infrastructure
41 Interest Rate Fluctuation	42 Inadequate Succession Planning	43 Intellectual Property Risks	44 Globalization/ Emerging Markets	45 Personal Liability (Directors & Officers)	46 Rising Healthcare Costs	47 Fraud or Embezzlement	48 Outsourcing	49 Theft	50 Artificial Intelligence (AI)
51 Terrorism	52 Impact of Brexit	53 Share Price Volatility	54 Harassment/ Discrimination (Employment Related)	55 Sovereign Debt	56 Gender Pay Gap	57 Pension Scheme Funding	58 Extortion	59 Kidnap and Ransom	60 Impact of Blockchain Tech

Global Risk Management Survey – Major Risks

● Partially Insurable ● Insurable ● Uninsurable

1 Cyber Attacks/ Data Breach	2	3	4	5	6	7	8	9	10
11	12	13 Failure to Attract or Retain Top Talent	14 Workforce Shortage	15	16	17	18	19	20
21	22	23	24	25	26	27	28	29	30
31 Corporate Social Responsibility (CSR) / Environmental Social Governance (ESG)	32	33	34	35	36	37	38	39	40
41	42	43	44	45	46	47	48	49	50
51	52	53	54	55	56	57	58	59	60



For more information, please go to the Aon 2021 Global Risk Management Survey grms.aon.com/2021-global-risk-management-survey